

Notice Regarding Executive Personnel

Nakanishi Inc. (the “Company”) hereby announces the election of candidates for Directors and Corporate Auditor resolved in the Board of Directors meeting held on February 12, 2026, which will be proposed at the 74th Annual General Meeting of Shareholders to be held on March 30, 2026 (the “General Meeting”).

1. Candidates for Directors

As the terms of office of all (six) Directors will expire at the conclusion of the General Meeting, the Company proposes the election of six Directors.

Name	New appointment / Reappointment	Current title
Mr. Eiichi Nakanishi	Reappointment	President & Group CEO
Mr. Kensuke Nakanishi	Reappointment	Executive Vice President & COO
Mr. Masataka Suzuki	Reappointment	Executive Vice President
Mr. Yuji Nonagase	Reappointment	Outside Director (Independent Director)
Ms. Yukiko Araki	Reappointment	Outside Director (Independent Director)
Ms. Chika Shiomi	Reappointment	Outside Director (Independent Director)

2. Candidate for Corporate Auditor

(1) New candidate for Corporate Auditor

Name (Date of birth)	Career summary	
Mr. Hironao Yazaki (June 12, 1962)	April 1985	Joined Bridgestone Corporation
	October 1993	Joined Ota Showa Audit Corporation (currently Ernst & Young Shin Nihon LLC)
	April 1997	Registered as a Certified Public Accountant
	July 2006	Partner, Ernst & Young ShinNihon LLC
	June 2024	Retired from Ernst & Young ShinNihon LLC
	July 2024	Auditor, Mochida Memorial Foundation for Medical and Pharmaceutical Research (current position)
	July 2024	Opened Hironao Yazaki CPA Office as Representative (current position)

(2) Corporate Auditor to be retired

Name	Current position	Retirement date
Mr. Yuji Sawada	Outside Corporate Auditor (Independent Auditor)	March 30, 2026

Mr. Yuji Sawada is scheduled to retire upon the conclusion of the General Meeting, due to the expiration of his term.

Kanuma, Feb. 12, 2026

Contact

Investors

Daisuke Suzuki

Corporate Vice President & Group CFO

Masatoshi Akiya

Head of Corporate Communication

Nobue Ebihara

Corporate Communication Specialist

Saki Tabei

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About Nakanishi inc.

Nakanishi raises as our mission the creation of “brilliant progress” via innovative “grinding technology” through the lens of our corporate philosophy “Our Core” values. We aim to contribute to the development of medical care and the realization of a better life for all by creating new technology.

Based on “grinding technology”, we have a differentiated product lineup under world-class brands in the dental, surgical, and industrial business fields, and are sold in 145 countries around the world.

Nakanishi will continue to work together with all employees of the group companies to create innovative products that only we can create and contribute to the lives and health of people around the world.

The company’s shares are listed in the Tokyo Stock Exchange.

Visit www.en.nakanishi-inc.jp for more information about Nakanishi Inc. and our business.

(Reference) List of Directors and Corporate Auditors (As of March 30, 2026, Scheduled)

Name	New title	Current title
Mr. Eiichi Nakanishi	President & Group CEO	Same as left
Mr. Kensuke Nakanishi	Executive Vice President & COO	Same as left
Mr. Masataka Suzuki	Executive Vice President	Same as left
Mr. Yuji Nonagase	Outside Director (Independent Director)	Same as left
Ms. Yukiko Araki	Outside Director (Independent Director)	Same as left
Ms. Chika Shiomi	Outside Director (Independent Director)	Same as left
Mr. Jin Harita	Corporate Auditor (Full-time)	Same as left
Mr. Yoshihiro Maki	Outside Corporate Auditor (Independent Auditor)	Same as left
Mr. Hironao Yazaki	Outside Corporate Auditor (Independent Auditor)	(New appointment)

On the condition that approval is obtained at the General Meeting, the appointment will be officially determined at the following meeting of the Board of Directors.

Note: This document is a translation of the original Japanese document and is only for reference purposes. All readers are recommended to refer to the original version in Japanese of the release for complete information.

Source: Nakanishi Inc. www.nakanishi-inc.jp/ir/news